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ing power to cause the seal of the Corporation to be affixed to all papers that may require it. The number of the members of the executive committee shall be prescribed by the by-laws. The Board of Directors, by the affirmative vote of a majority of

the whole board, may appoint any other standing committees, and such standing committees shall have and may exercise such powers as shall be conferred or authorized by the by-laws or the Board of Directors.

The Board of Directors may appoint not only other officers of the Corporation; but also one or more Vice-Presidents, one or more Assistant Treasurers, and one or more Assistant Secretaries; and to the extent provided in the By-laws, the person so appointed respectively, shall have and may exercise all the powers of the President, of the Treasurer and of the Secretary, respectively.

The Board of Directors shall have power from time to time to fix and determine and to vary the amount of the working capital of the Corporation; and to direct and determine the use and disposition of any surplus or net profits, and in its discretion, the Board of Directors may use and apply any such surplus or accumulated profits in purchasing or acquiring its bonds or other obligations, or shares of its own capital stock, to such extent and in such manner and upon such terms as the Board of Directors shall deem expedient; but shares of such capital stock so purchased or acquired may be resold unless such shares shall have been acquired for the purpose of decreasing the Corporation's capital stock as provided by law. The Board of Directors from time to time shall determine whether and to what extent and at what time and places, and under what conditions and regulations, the accounts and books of the Corporation, or any of the, shall be open to the inspection of the stockholders, and no stockholder shall have any right to inspect any account or book or document of the Corporation except as conferred by Statute or authorized by the Board of Directors, or by a resolution of the stockholders.

Subject always to by-laws made by the stockholders, the Board of Directors may make by-laws, and, from time to time, may alter, amend, or repeal any by-laws; but any by-laws made by the Board of Directors may be altered or repealed by the Stockholders at any annual meeting or at any special meeting provided notice of such proposed alteration or repeal be included in the notice for such meeting.

This corporation shall have full power and authority to sell, assign, transfer, and convey or otherwise dispose of its property and franchises as an entirety or going concern, or to consolidate its property and franchises with any other corporation, either for cash or in exchange for other property or securities, or such terms and conditions as the Board of Directors may deem proper and fair, provided, the same be ratified by an affirmative vote representing two-thirds (2/3) of its capital stock at a stockholders meeting held for such purpose in pursuance of the provisions of the by-laws.

IX. The first meeting of said Incorporators for the purpose of organization shall be held in Tulsa, in the Western District of the Indian Territory at the office of Lawrence & Gormly, at 10:00 o'clock, A.M. on the 26th day of July, A.D. 1907. The subscribers hereto hereby waive notice of said meeting.

IN TESTIMONY WHEREOF, We have hereunto set our hands on this, the 22d day of July, A.D., 1907.

Charles F. Craver,
Clarence D. Coggeshall,
Arthur H. Craver,
Frank S. Craver.

C E R T I F I C A T E .

IN TESTIMONY WHEREOF, Charles F. Craver, Clarence D. Coggeshall, Arthur H. Craver and Frank S. Craver have associated themselves together as a body politic and corporate, to be known as North American Oil Company, and

WHEREAS, The said Incorporators, being the subscribers of the Capital Stock of said Corporation, have waived the fifteen (15) days' notice as required by law, and called a meeting for organization to be held in Tulsa, Indian Territory at the office of Lawrence & Gormly, at 10:00 A.M. on the 26th day of July A.D., 1907.

WHEREAS, At the time and place above set out, a meeting of the subscribers aforesaid was held to organize said Corporation and elect four (4) Directors; and

WHEREAS, At said meeting the following named persons were elected Directors, to-wit: Charles F. Craver, Clarence D. Coggeshall, Arthur H. Craver and Frank S. Craver; and,

UNITED STATES OF AMERICA, INDIAN TERRITORY. WHEREAS, At a meeting of the said Board of Directors, Charles F. Craver was elected President, and Frank S. Craver was elected First Vice-President and Arthur H. Craver was elected Second Vice-President, and Clarence D. Coggeshall was elected Secretary and Treasurer.

NOW THEREFORE, The said Charles F. Craver as President, and the said Frank S. Craver, Arthur H. Craver and Clarence D. Coggeshall as directors, do in pursuance of their oaths as directors, issue this Certificate, verified by their oaths, and do hereby certify as follows:

I. Said corporation is formed for the purpose of:

To acquire, own, lease, occupy, use, or develop, to purchase, exchange, sell, or otherwise dispose of, to pledge, mortgage, hypothecate and deal in any real estate containing coal, oil, gas, shale, stone, asphaltum, lead, zinc, gold, silver, marble, salt, and all other minerals, and any wood lands, or other lands for any purpose of the Corporation; to survey and plat lands into lots, blocks, streets and alleys, and additions to cities, towns and villages and for townsites and to sell, lease or otherwise dispose of the same; to do a general real estate business, manufacturing and mercantile business; to make contracts, drill for, work, mine, operate, develop, manufacture, refine, reproduce and convert all minerals of whatsoever nature or character into any and all forms, combinations, and conditions into which the same are capable of being converted, and to sell and dispose of the same; to construct or purchase bridges, buildings, houses, machinery, engines, cars and other equipment, railroads, street car lines, water-works, dams, gas-works, electric light works, telephone lines and ice plants and to sell the same or otherwise to dispose thereof, or to maintain and operate the same; to own, handle and control letters patent, inventions and the shares of stock of other corporations; to borrow money and to execute notes, bonds, mortgages, or deeds of trust to secure the same, and to exercise in respect to all such notes, bonds, mortgages, shares of stock and other securities and obligations, all the rights, powers and privileges of individual holders and owners thereof, including the right to vote upon any share of stock owned by it to the same extent that a natural person might or could do; it is further and hereby expressly declared and provided that this corporation shall have power to issue